

# Advanced Battery Production Showcase

July 2021

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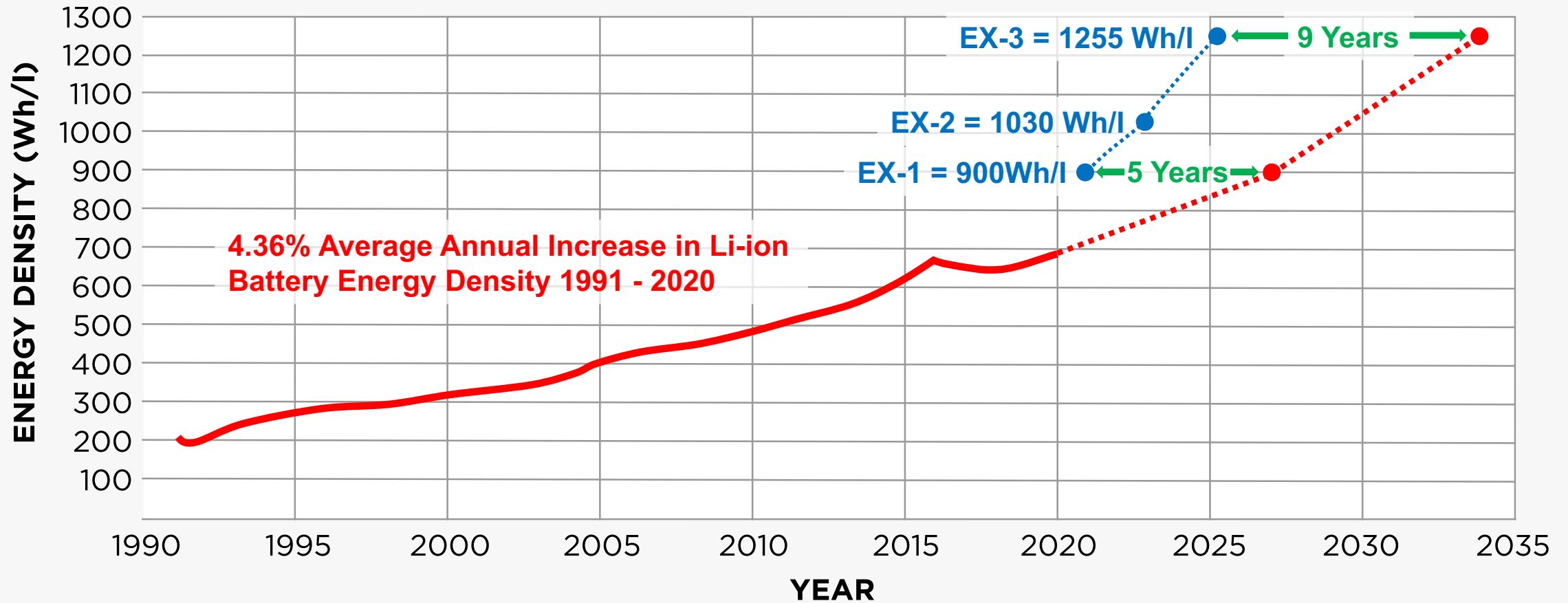
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# The Enovix Advantage

- Step-change increase in energy density
- Validation from category-leading customers
- Novel battery architecture and process technology
- Maximizing silicon to drive performance
- First-to-market advantage
- Commercialization targeted by Q2 2022
- Focused on premium markets
- Attractive financial profile
- Experienced leadership and board

# Step-Change Increase in Energy Density<sup>1</sup>



<sup>1</sup> Actual and projected energy density metrics for a cell-phone-size battery and Enovix energy density roadmap for a cell-phone-size battery

# Validation from Category-Leading Customers

## \$13B Mobile Computing Battery Market

2025E Li-Ion Batteries TAM  
(Mobile Communications, Wearables, Computing, AR/VR)



### Engaged Opportunities

Engaged customer has determined that our battery is applicable to their product and is evaluating our technology.

+



### Active Designs + Design Wins

Active Design: Customer completed technology evaluation; identified end-product; begun design work.

Design Win: Customer has funded a custom battery design or is qualifying standard battery for a formally approved product that will use an Enovix 3D cell.

=

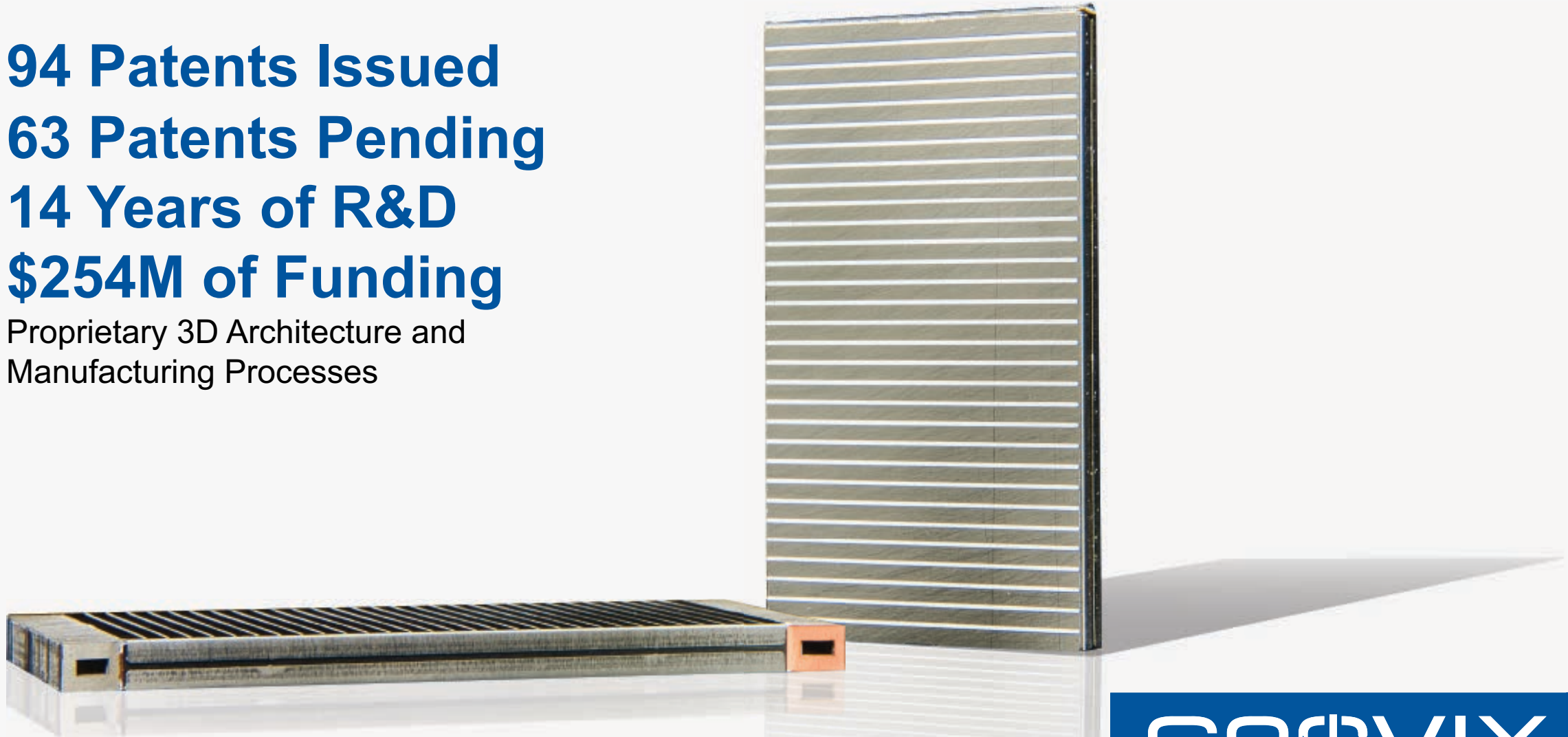
## \$1.17B Revenue Funnel

Potential Value of Full Production Year for all Projects

# Novel Battery Architecture and Process Technology

**94 Patents Issued**  
**63 Patents Pending**  
**14 Years of R&D**  
**\$254M of Funding**

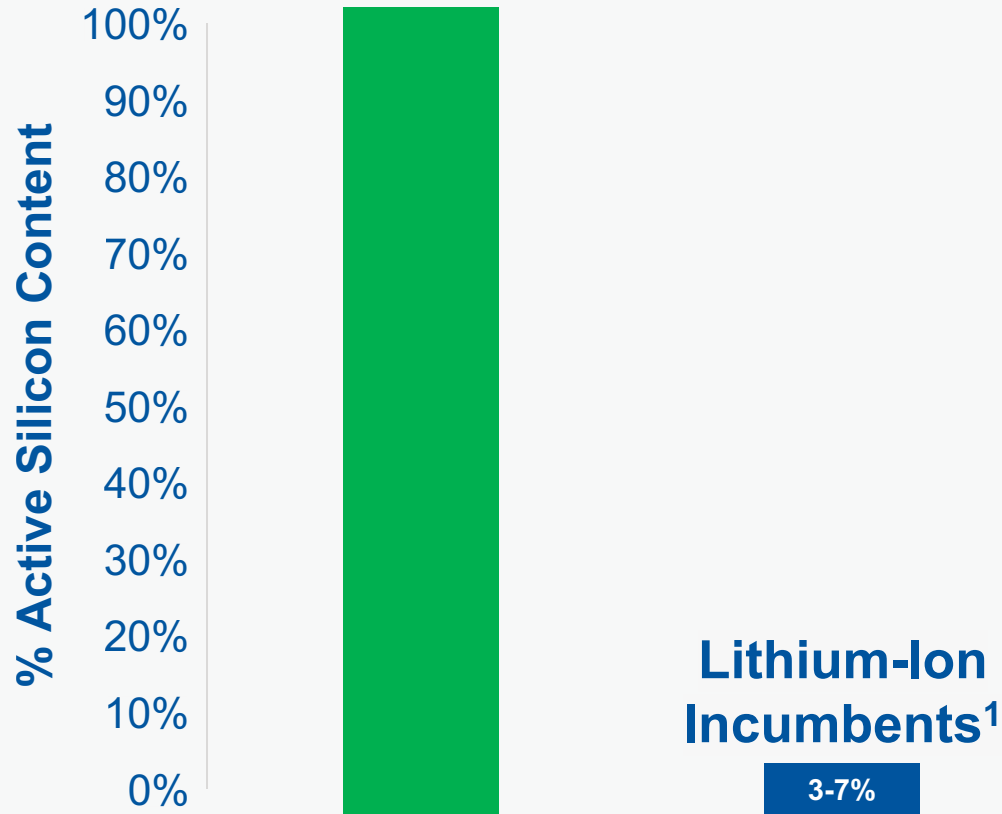
Proprietary 3D Architecture and  
Manufacturing Processes



**enOVIX**

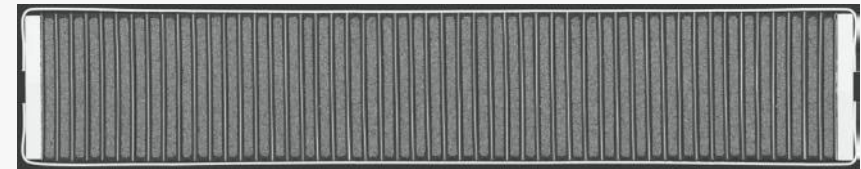
# Maximizing Silicon to Drive Performance

ENOVIX

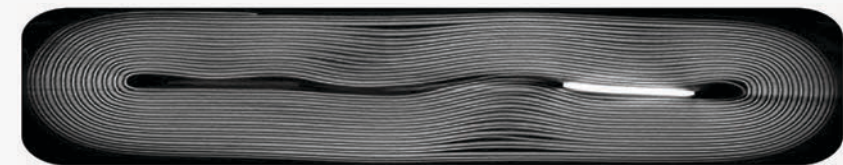


Fully Replacing Graphite with Higher Performing Silicon **Requires** an Architecture Change

Enovix 3D Architecture + Integrated Constraint



Conventional Wound Lithium-Ion Cell<sup>2</sup>



<sup>1</sup>LG Chem and Panasonic; from UBS Global Research, May 2021

<sup>2</sup>Source: Journal of Electrochemical Society

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# First-to-Market Advantage

PROJECTED

2022



**Fab 1**

254 MWh Capacity  
Q2 2022 First Revenue  
2025E Revenue: \$220M

2023



**Fab 2**

1.53 GWh Capacity  
Q2 2023 First Revenue  
2025E Revenue: \$581M

2024

2025



**Fab 3**

Auto JV or Licensing  
2025 First Revenue  
Upside to Forecast

**ENOVIX**

# Production and Commercialization Timeline

*PROJECTED*

**NOW**

**Fab 1  
Equipped**

**H2 2021**

**Fab 1  
Production  
Validation**

**Q2 2022**

**Commercial  
Delivery to  
Customers**

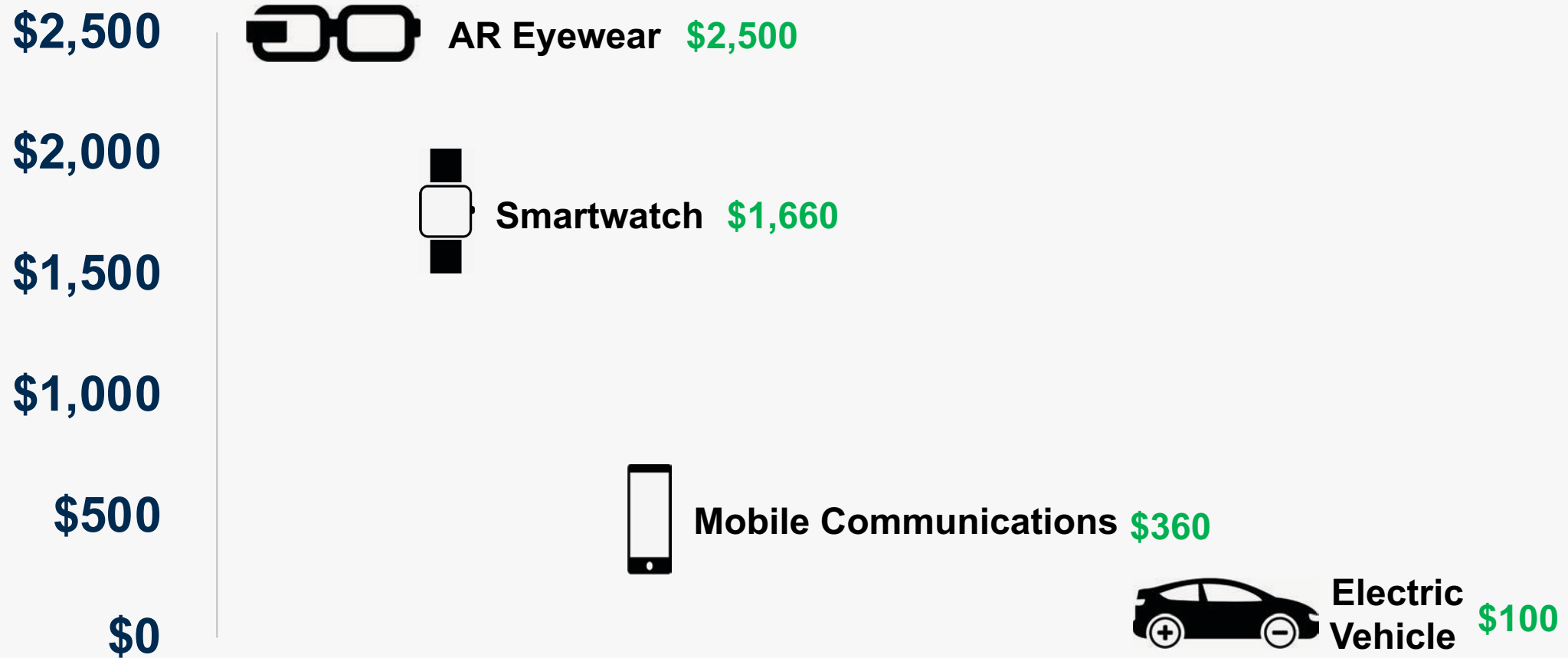
**Q2 2023**

**Fab 2  
First  
Revenue**

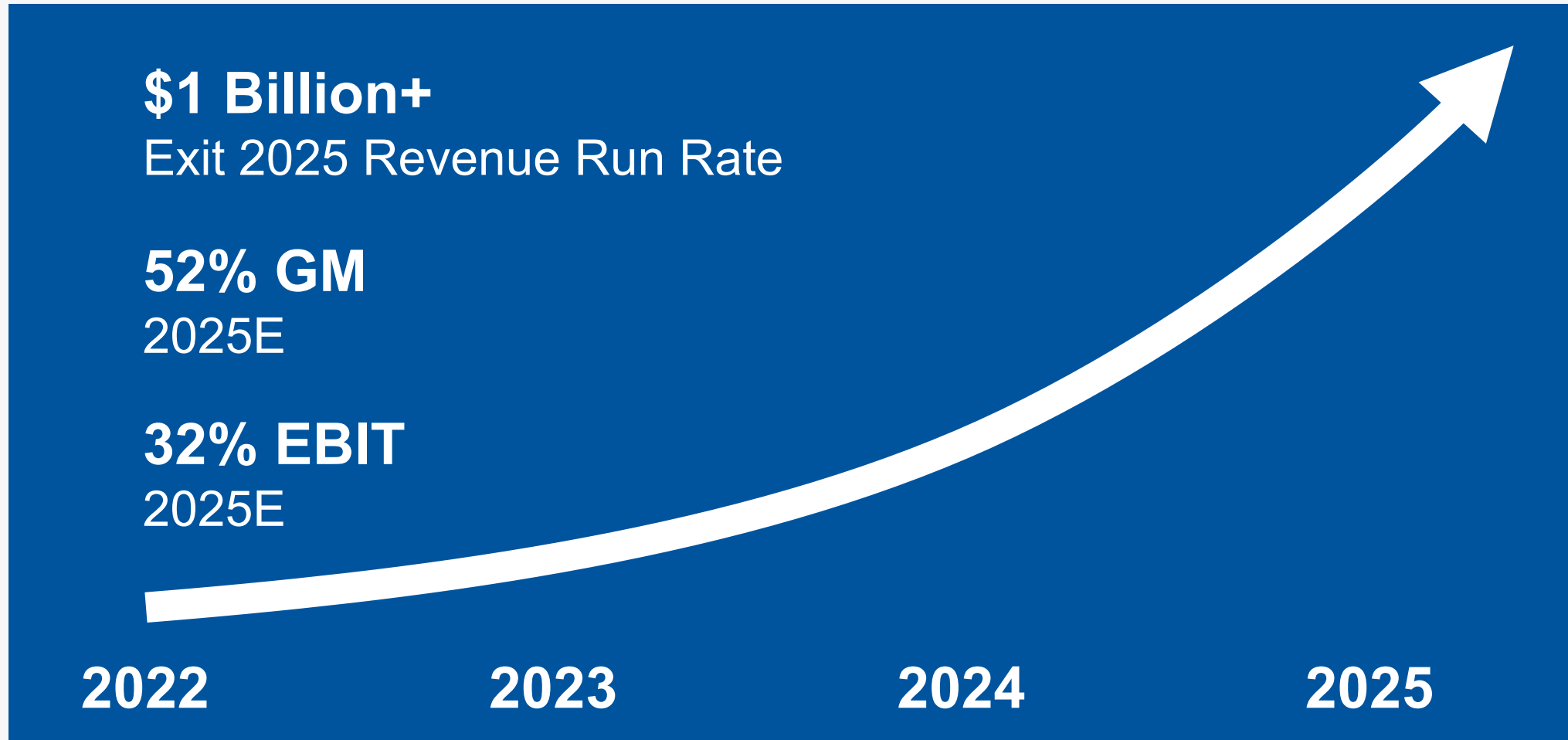
**ENOVIX**

# Focused on Premium Markets

Li-ion Battery Industry Average Sales Price (ASP) per kWh



# Attractive Financial Profile



# Independent Directors



**T.J. Rodgers**  
Chairman

Founder & 34-yr CEO  
Cypress Semi  
Chairman of SunPower  
IPO  
Enphase Director in  
turnaround

Dartmouth: Physics &  
Chemistry  
Stanford: MSEE, PhDEE

Joined Board 2012



SUNPOWER®



**Michael (Mitch) Petrick**

Riverside Mgmt Group  
Management Committee  
at Morgan Stanley; Led  
Global Market Strategies  
division at The Carlyle  
Group.

Grinnell: Chemistry &  
Economics. Chicago:  
MBA

Joined Board 2018

**Morgan Stanley**

THE CARLYLE GROUP



**Greg Reichow**

General partner of  
Eclipse Ventures.

VP-Production at Tesla;  
Ran solar autoline fab at  
SunPower

Fab Quality Director at  
Cypress Semi

Joined Board 2020

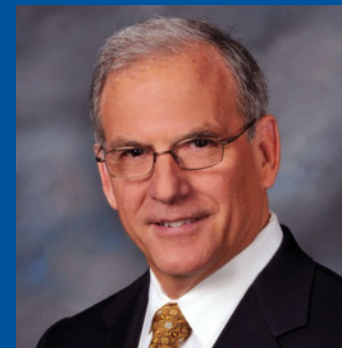


**Betsy Atkins**

CEO: Baja Corporation  
SunPower director at IPO  
Prior CEO 3 software  
companies: energy, health,  
networking

Corporate governance:  
three books; Three boards  
including Volvo

Joined Board 2020



**Dan McCranie**

1974-2000: Semi EVP &  
CEO positions

2000-2020: 10 public  
Semi Co Bds, Chairman  
of six, avg 6.4 yrs. Six  
restructuring programs.  
Former Chairman of  
Freescale & ON Semi.

Joined Board 2021



**Manny Hernandez**

1993-2004: Cypress Semi  
CFO

2004-2009: SunPower  
CFO  
(led IPO)

Former Audit Committee  
Chairman, ON  
Semiconductor

Current chairman  
BrainChip Inc. (AI)

Joined Board 2021



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# Leadership Team



**Harrold Rust**  
CEO & Co-founder

**Experience**  
FormFactor  
IBM

MS, Mechanical Eng  
Stanford University

58 Patents



**Steffen Pietzke**  
CFO

**Experience**  
ALX Oncology  
Tricida, EY & PwC

Taxation & Accounting  
University of Applied  
Sciences of Offenberg



**Ashok Lahiri**  
CTO & Co-founder

**Experience**  
FormFactor  
IBM

BS, Chemical Eng UC  
Berkeley

77 Patents



**Cameron Dales**  
GM & CCO

**Experience**  
Symyx Technologies  
Lockheed

MS, Aero/Astro Eng  
Stanford University

103 Patents



**Murali Ramasubramanian**  
VP, R&D & Co-founder

**Experience**  
FormFactor  
IBM

PhD, Chemical Eng  
Univ of South Carolina

97 Patents



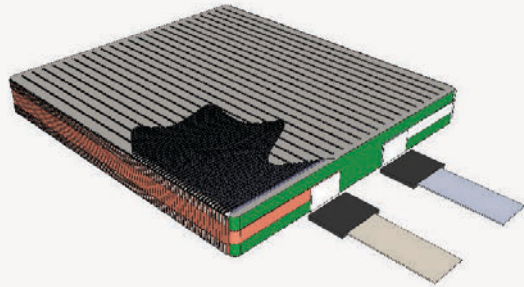
**Ed Hejlek**  
Chief Legal Officer

**Experience**  
Tricida, Bryan Cave

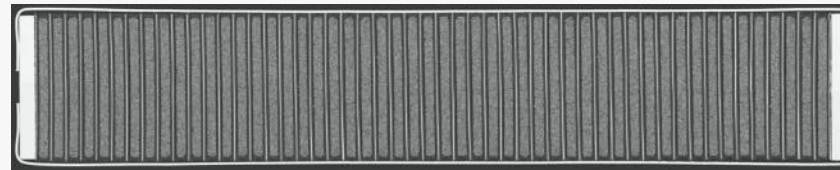
J.D., Univ of Missouri  
B.S., Chemical  
Engineering,  
Washington U.

# Enovix 3D Silicon™ Cell Architecture

Enovix 3D Silicon Lithium-ion Cell



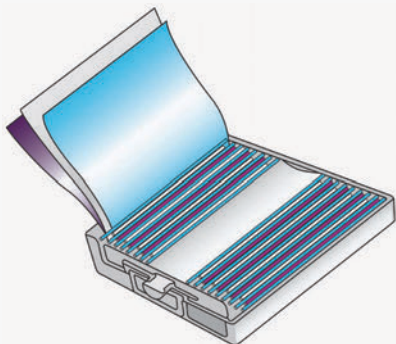
Photomicrograph Cross-Section<sup>1</sup>



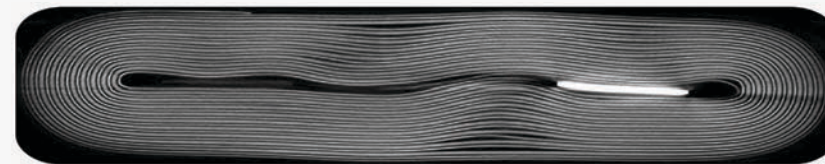
Silicon Anode Material Capacity

**1800 mAh/cc<sup>3</sup>**

Conventional **Wound** Lithium-ion Cell



Photomicrograph Cross-Section<sup>2</sup>



Graphite Anode Material Capacity

**800 mAh/cc<sup>4</sup>**

<sup>1</sup>Source: Enovix Corporation. <sup>2</sup>Source: Journal of The Electrochemical Society. <sup>3</sup>De-rated from theoretical capacity of 2194 mAh/cc for Li trapping losses. <sup>4</sup>Nominal capacity between host capacity of 841 mAh/cc and lithiated capacity of 719 mAh/cc.





# Four Killer Problems Faced Silicon Anodes

|                            | Conventional Graphite Anode <sup>1</sup>                              | Conventional Silicon Anode Problems   |
|----------------------------|---|---|
| 1. First charge expansion  | <b>LOW</b><br>Anode material only expands ~10%                        | <b>HIGH</b><br>Silicon anodes expand by over 2x when charged                                  |
| 2. First charge efficiency | <b>HIGH</b> (90-95%)<br>Low loss of Li trapped in anode material      | <b>LOW</b> (50-60%)<br>About half the Li is permanently trapped in silicon anode <sup>2</sup> |
| 3. Cycle swelling          | <b>LOW</b> (<10%)<br>Stable anode electrode thickness                 | <b>HIGH</b> (>20%)<br>Anode repeatedly swells and shrinks battery during cycling              |
| 4. Cycle life              | <b>HIGH</b> (>500 cycles)<br>Stable structure<br>Low Li trapping loss | <b>LOW</b> (<100 cycles)<br>Silicon particles electrically disconnect & even crack            |

<sup>1</sup>Including graphite + 5% silicon anodes.  
<sup>2</sup>On LCO-Silicon cells discharged to 2.7V



# Silicon Anode Approaches Today

|                               | MINIMAL SILICON  | STRUCTURALLY ENGINEERED SILICON | 100% ACTIVE SILICON <sup>2</sup>  |
|-------------------------------|--|---------------------------------|---|
|                               |  | Multiple Companies              |  |
| Silicon Content Today         | <b>LOW</b> (3–7%) <sup>1</sup>   | <b>MEDIUM-HIGH</b>              | <b>HIGH</b>   |
| Energy Density Improvement    | <b>LOW</b>   | <b>LOW<sup>3</sup>-MEDIUM</b>   | <b>HIGH</b>   |
| Commercially Available        | <b>TODAY</b>   | ?                               | <b>2022<sup>4</sup></b>   |
| Designed for Low-Cost Silicon | <b>YES</b>   | <b>NO</b>                       | <b>YES</b>  |

<sup>1</sup>UBS Global Research, May 2021

<sup>2</sup> 100% of the active material that is cycling is silicon

<sup>3</sup> Including External Constraint

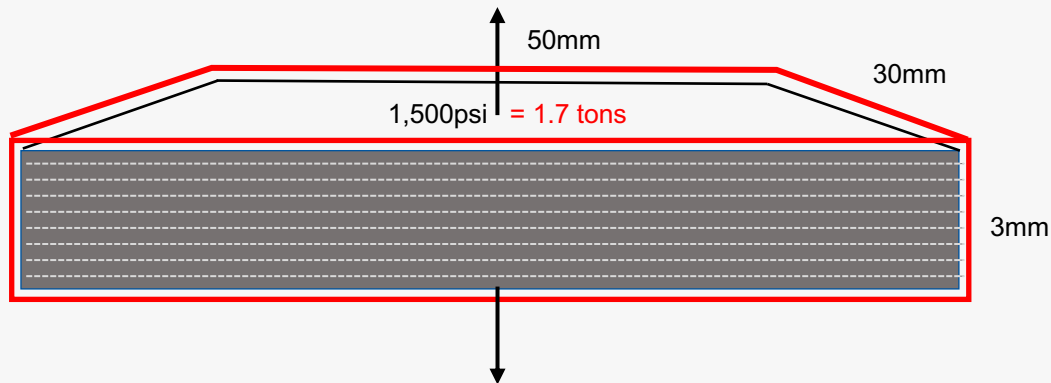
<sup>4</sup> Projected

# Enovix Solved the Four Problems of Silicon Anodes

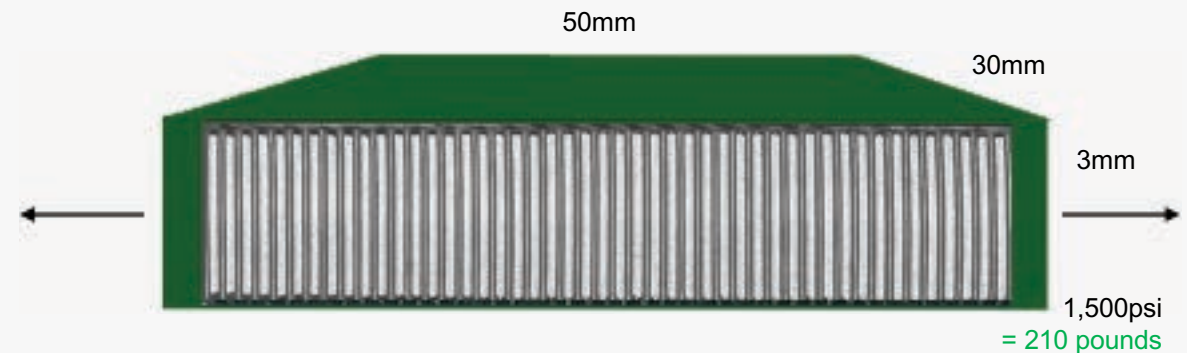
## 1. First Charge Expansion

**Enovix Solution:** Provide a constraint and space for Si expansion. Reorient the electrodes to face the small side to decrease required constraining force.

### Conventional Cell



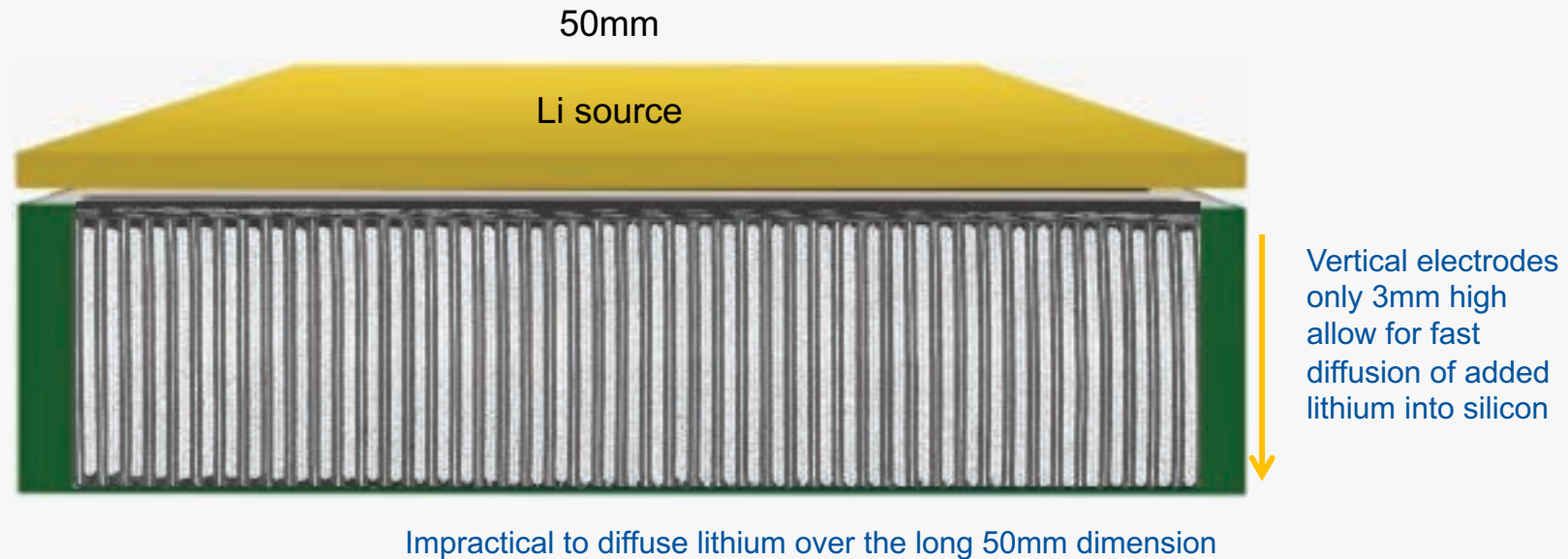
### Enovix 3D Cell



# Enovix Solved the Four Problems of Silicon Anodes

## 2. First Charge Efficiency

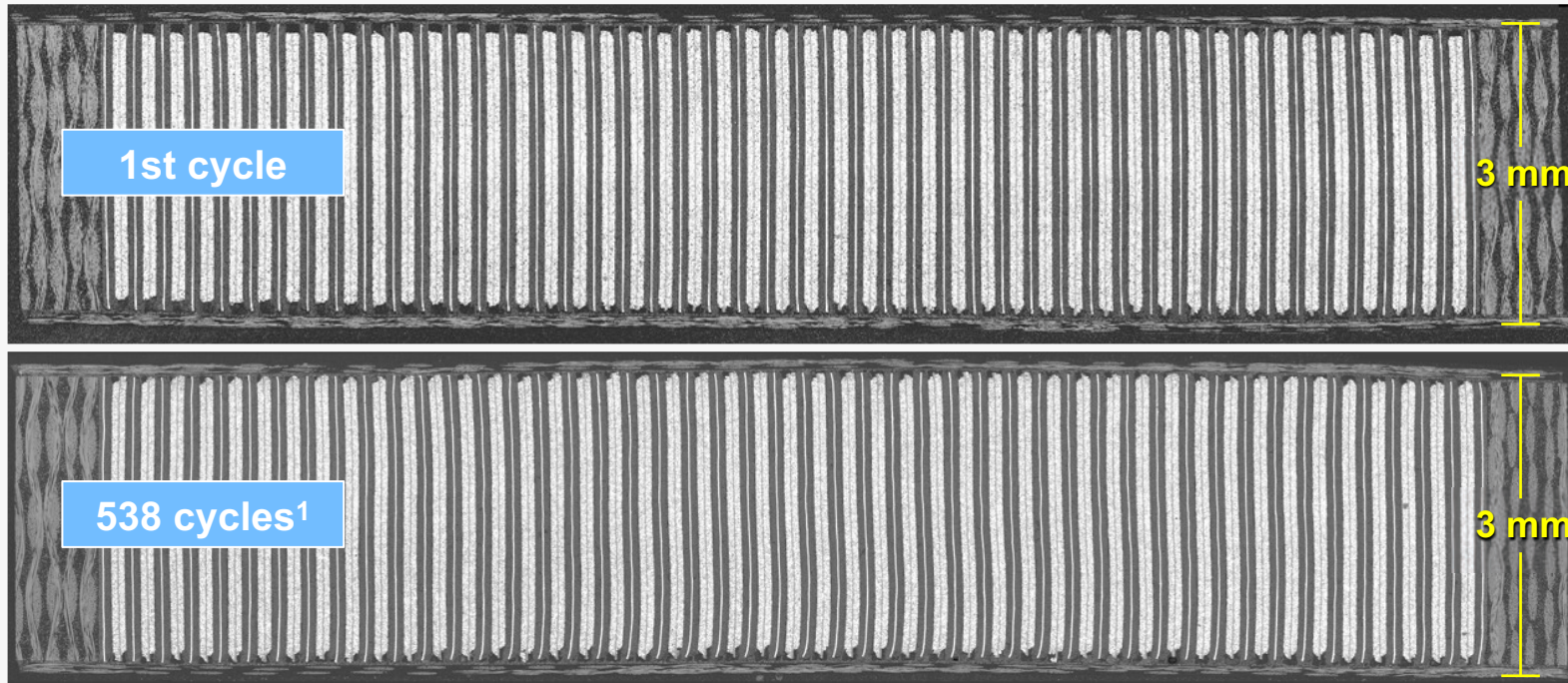
**Enovix Solution:** “Pre-lithiation” process during manufacturing to insert additional lithium source to top off lithium trapped at formation into vertically short electrodes.



# Enovix Solved the Four Problems of Silicon Anodes

## 3. Cycle Swelling

**Enovix Solution:** Cycle swelling managed by integrated constraint, limiting to <2% swelling.



<sup>1</sup>100% DOD, 4.35v-2.70v.  
1C charge (CCCV)/1C discharge

ENOVIX

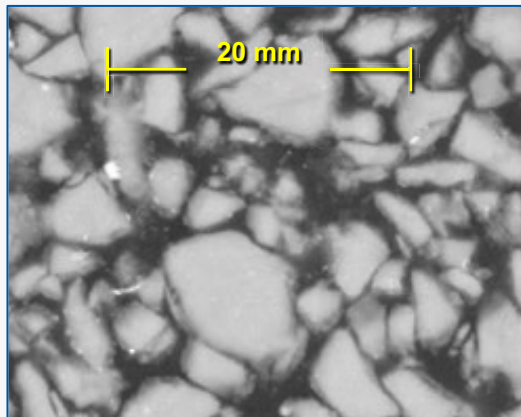
# Enovix Solved the Four Problems of Silicon Anodes

## 4. Cycle Life

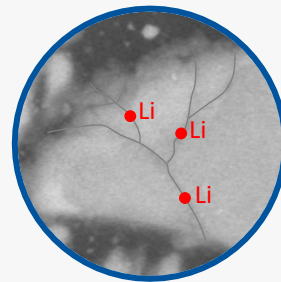
**Enovix Solution:** Integrated constraint keeps particles under constant stack pressure.

Conventional Anode:  
1 Cycle

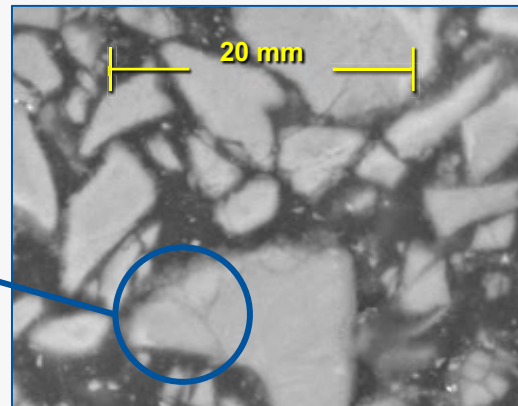
100% Charge<sup>1</sup>



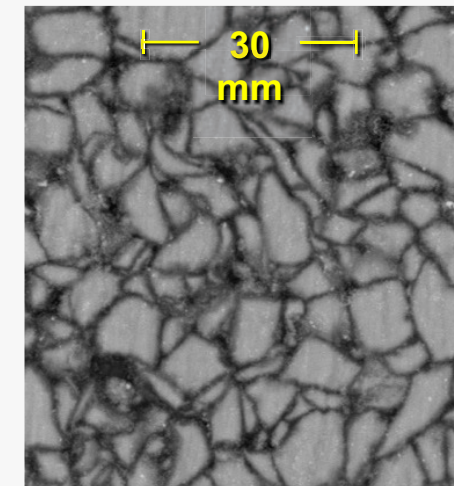
Particle  
cracking



50% Charge

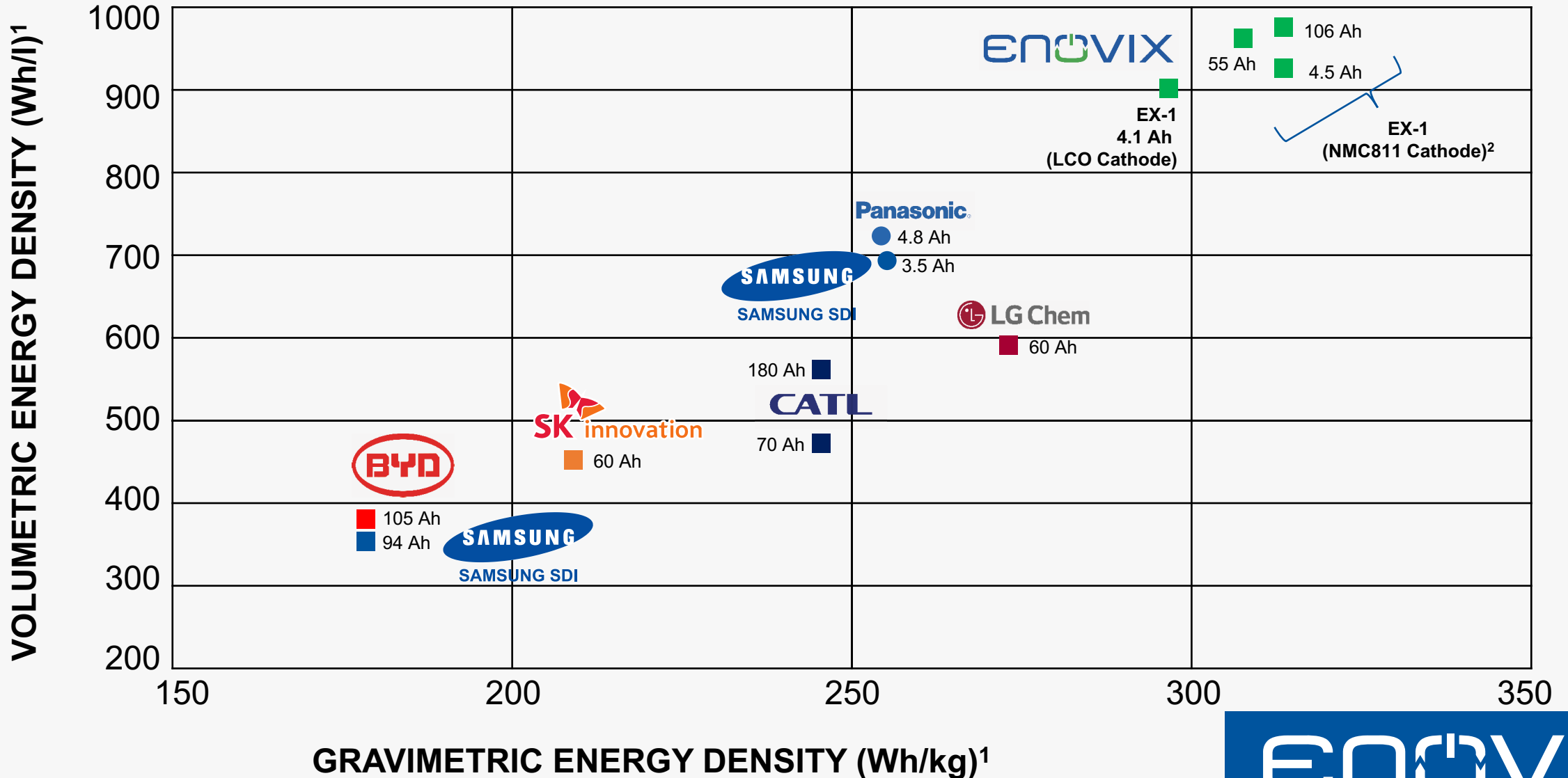


Enovix Anode:  
540 Cycles



<sup>1</sup>Silicon lithium-ion half cell; 5 mAh/cm<sup>2</sup> loading

# The Leader in Energy Density



<sup>1</sup> Sources for competitor data: UBS Global Research, October 2020 and Samsung data sheet (Model INR18650-35E) <sup>2</sup> Design Targets

# Key Technology Messages

**Unique  
3D Cell  
Architecture**

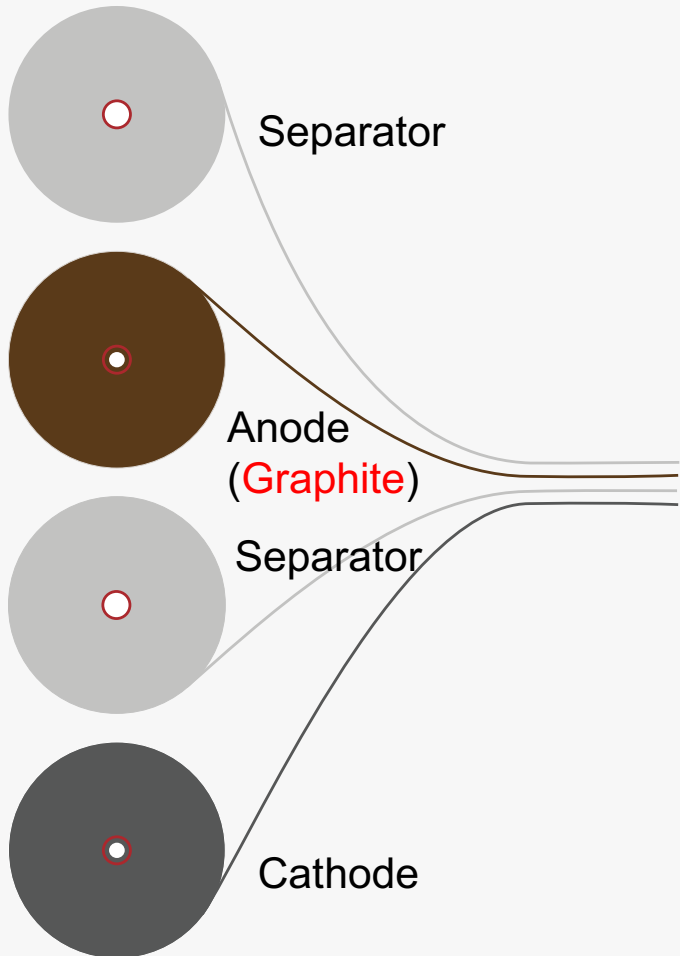
**100% Active  
Silicon  
Anode**

**Industry  
Leading  
Energy  
Density**



# Standard Li-ion Battery Production Process

## Electrode Fabrication



## Cell Assembly

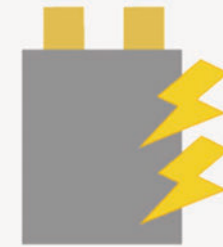


Standard Wound Cell Assembly

## Package, First Charge & Test



Package



First Charge



Test

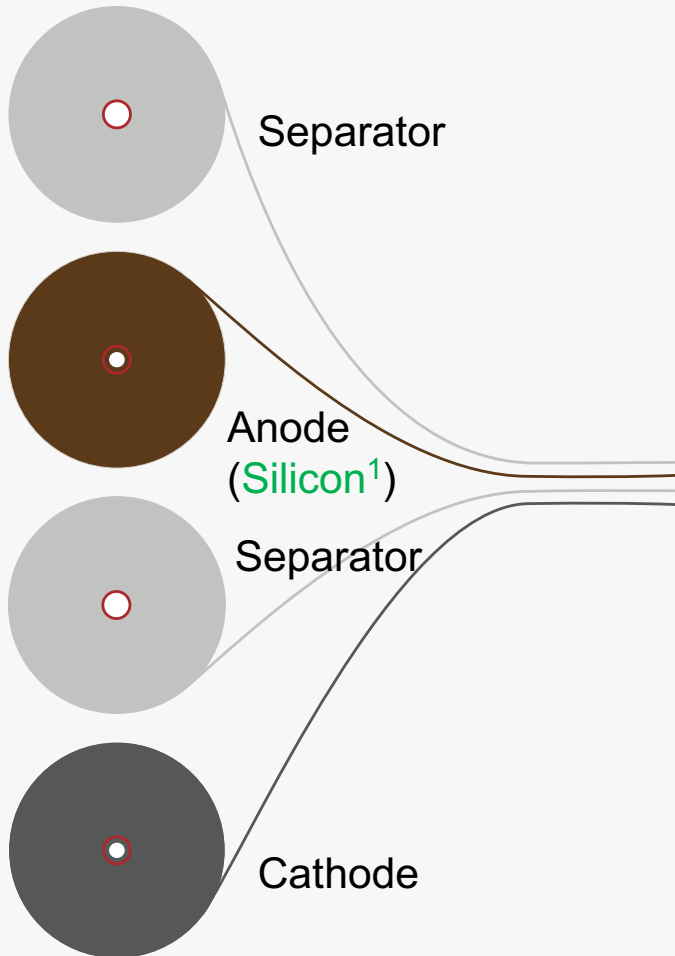


# Enovix 'Drop-In' Battery Production Process

Electrode Fabrication

Cell Assembly

Package, First Charge & Test



Laser Patterning and High-Speed Stacking



Roll-to-Stack Cell Assembly



Package



First Charge



Test

1100% Active Silicon

ENOVIX

# Novel Patterning and Stacking Approach

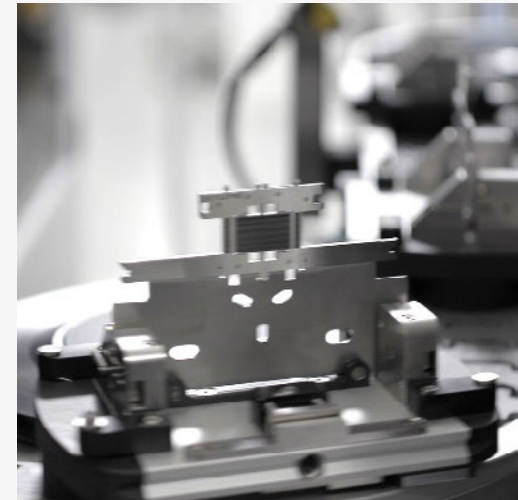
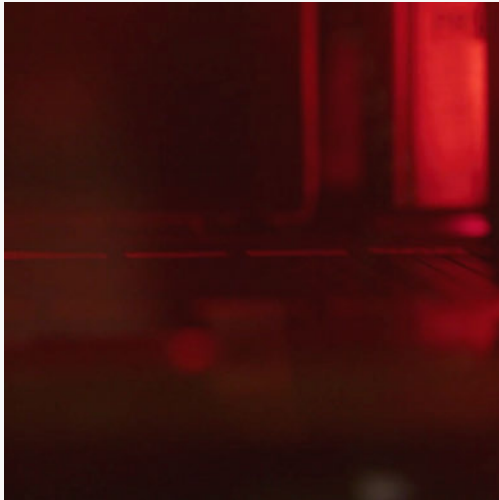
Industry Standard  
Electrode Fabrication (40% of Mfg Process)

Enovix 3D Cell Direct Assembly  
and Pre-lithiation (30%)<sup>1</sup>

Industry Standard  
Cell Packaging (30%)

Laser Patterning

High Speed Stacking



<sup>1</sup> Replaces industry standard electrode winding and flattening process

# Powering the Industries of the Future

## A Better Battery is Critical

### Wearables



Global smartwatch market  
\$96B by 2027<sup>1</sup>

Always-on health sensors  
are power hungry

### 5G/AI



5G faster adoption than 4G  
From 12M smartphones in  
2020 to 350M in 2023<sup>2</sup>

Artificial Intelligence on 80%  
of smartphones in 2022<sup>3</sup>

### AR



“I think AR is that big (next  
mass-market technology).” –  
Tim Cook<sup>4</sup>

AR requires a better battery

### EVs



From 3.1M in 2020 to 14.0M in  
2025<sup>5</sup>

\$7T EV market 2021-2030  
\$46T EV market 2021-2050<sup>6</sup>

<sup>1</sup>Allied Market Research, April 2020 <sup>2</sup>5G Handset Market, IHS Markit, ©2019 <sup>3</sup>Gartner Highlights 10 Uses for AI-Powered Smartphones, Gartner, January 4, 2018 <sup>4</sup>As Apple Plans Come Into Focus, Big Challenges Remain for AR, The Information, November 12, 2019 <sup>5</sup>Electric Vehicle Outlook 2021, BloombergNEF

# Enovix Battery Benefits<sup>1</sup> In Currently Available Products

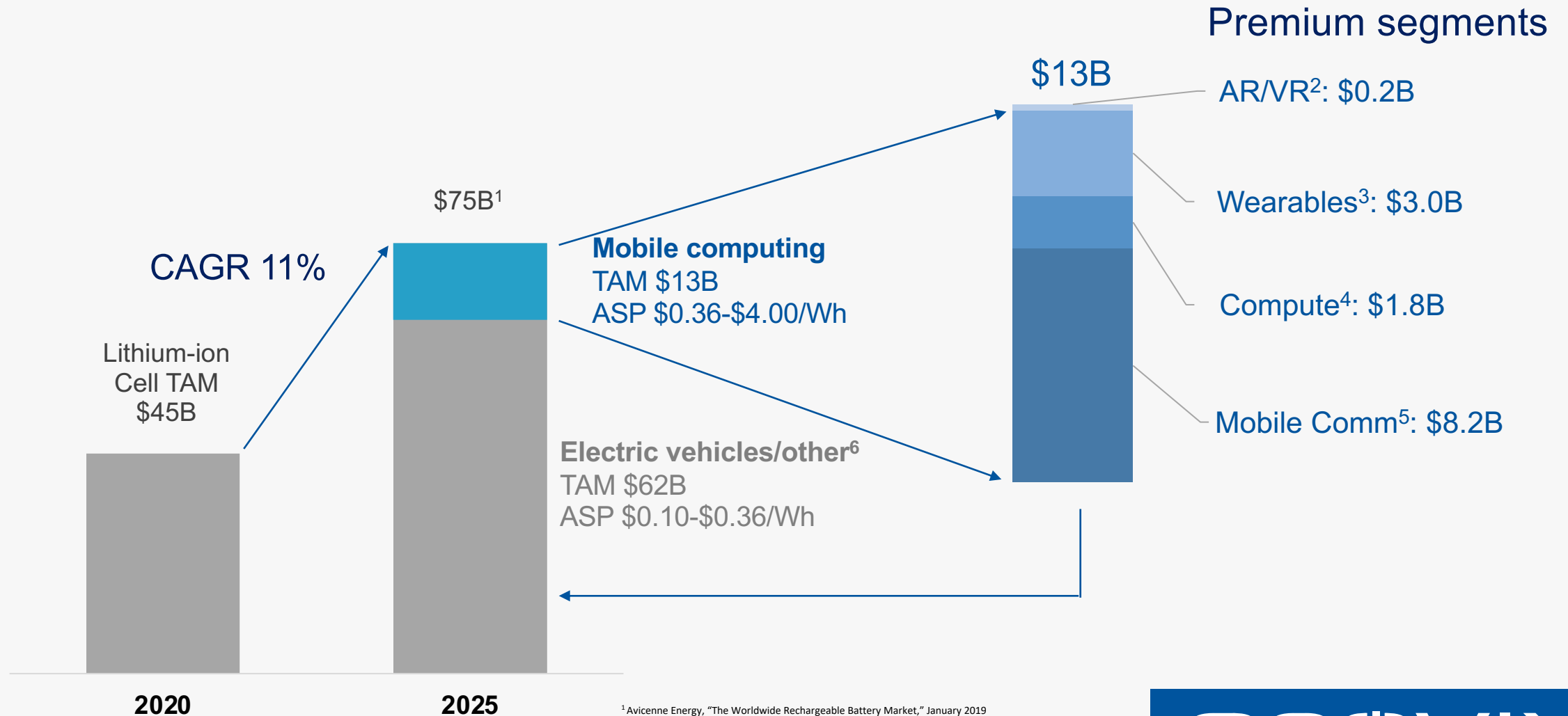
Added features often more critical than added battery life

|                             | Garmin Fenix 6X   | Bose Frames  | Motorola Radio  | Motorola Razer Phone  | Dell XPS 13   |
|-----------------------------|---|--|---|---|---|
| <b>Product</b>              |  |  |  |  |  |
| <b>Current Capacity</b>     | 450 mAh   | 110 mAh  | 3,400 mAh   | 2,510 mAh   | 3,520 mAh   |
| <b>Enovix EX-1 Capacity</b> | 797 mAh   | 256 mAh  | 7,122 mAh   | 3,996 mAh <sup>2</sup>  | 4,455 mAh   |
| <b>Capacity Increase</b>    | 1.77x   | 2.33x  | 2.10x   | 1.59x   | 1.27x   |
| <b>End User Benefit</b>     | Adds 16 days to battery life  | Extends streaming music battery life to 8 hours                                    | Doubles battery life, reduces size, ruggedizes                                      | Replaces two batteries with one Enovix battery                                      | Supports "Always on, all day battery life" <sup>3</sup>                             |

<sup>1</sup>Calculated improvement based on existing product battery at end of life dimensions and Enovix EX-1 battery. <sup>2</sup>Total for 2 Enovix cells to make direct comparison.

<sup>3</sup>Required by Intel Project Athena next generation laptop architecture program.

# Strategy to Win in \$75B Market



<sup>1</sup> Avicenne Energy, "The Worldwide Rechargeable Battery Market," January 2019

<sup>2</sup> Trendforce AR/VR Devices Shipment, July 2020; Company estimates as of January 2021

<sup>3</sup> IDC Worldwide Wearable Device Forecast 2020-25, January 2021; Company estimates as of January 2021

<sup>4</sup> IDC Quarterly Personal Computing Device Tracker, January 2021; Company estimates as of January 2021

<sup>5</sup> IDC Quarterly Mobile Phone Tracker, January 2021; Company estimates as of January 2021

<sup>6</sup> Approximately \$3B Tam of Other applications and devices; Company estimates as of January 2021

# Design Wins with Market Leaders



**Laptop** market<sup>1</sup> leader

Laptop market: \$102B (2017)<sup>1</sup>

**Product development. Funded**



**Land mobile radio (LMR)** market leader (public safety, EMS)<sup>2</sup>

LMR market: \$18B in 2019 to \$25B in 2022<sup>3</sup>

**Product development. Funded**



**Smartwatch** market<sup>4</sup> leader

Smartwatch market: 19.6% CAGR to \$96B by 2027<sup>5</sup>

**Product development. Negotiating Supply Agreement**



**AR/VR** -- augmented/virtual reality market<sup>6</sup> leader

AR/VR market: \$11B (2017) to \$571B (2025)<sup>7</sup>

**Product development. Funded**



**AR platform** technology leader

AR market: \$6B (2018) to \$198B (2025)<sup>8</sup>

**Product development. Funded**

<sup>1</sup>Laptops By The Numbers, Fortuny, 4/29/20. <sup>2</sup>LMR Market, Reuters Plus, 2/11/19.  
<sup>3</sup>Statista estimates: Credence Research ©2020. <sup>4</sup>Canalys, 6/17/20. <sup>5</sup>Allied Market Research, 4/20. <sup>6</sup>TrendForce, Statista ©2019. <sup>7</sup>IDC, 7/20/20. <sup>8</sup>Statista ©2020.

# Secure Supply of U.S. Batteries is Vital

“Maintaining and expanding lithium cell and battery **manufacturing capability here in the U.S.** — as well as in allied and partner countries — **is critical to U.S. national security** and is essential to developing resilient defense supply chains not under threat from near-peer adversaries.”

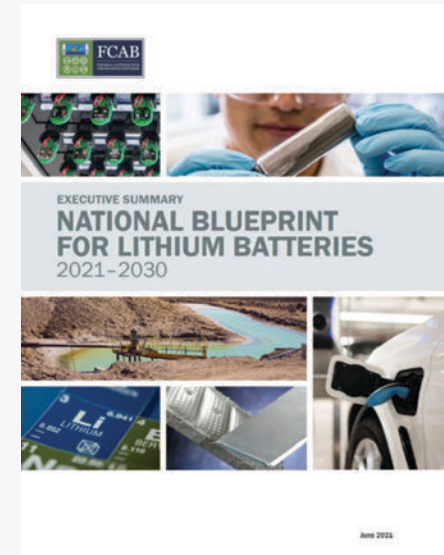
## National Blueprint for Lithium Batteries 2021-2030

Federal Consortium for Advanced Batteries

U.S. Department of Energy

*Enovix Awarded Contract to Demonstrate Advanced Lithium-Ion Batteries for U.S. Army*

July 2021



enovix

# Key Commercialization Messages

**Powering  
Industries  
of the  
Future**

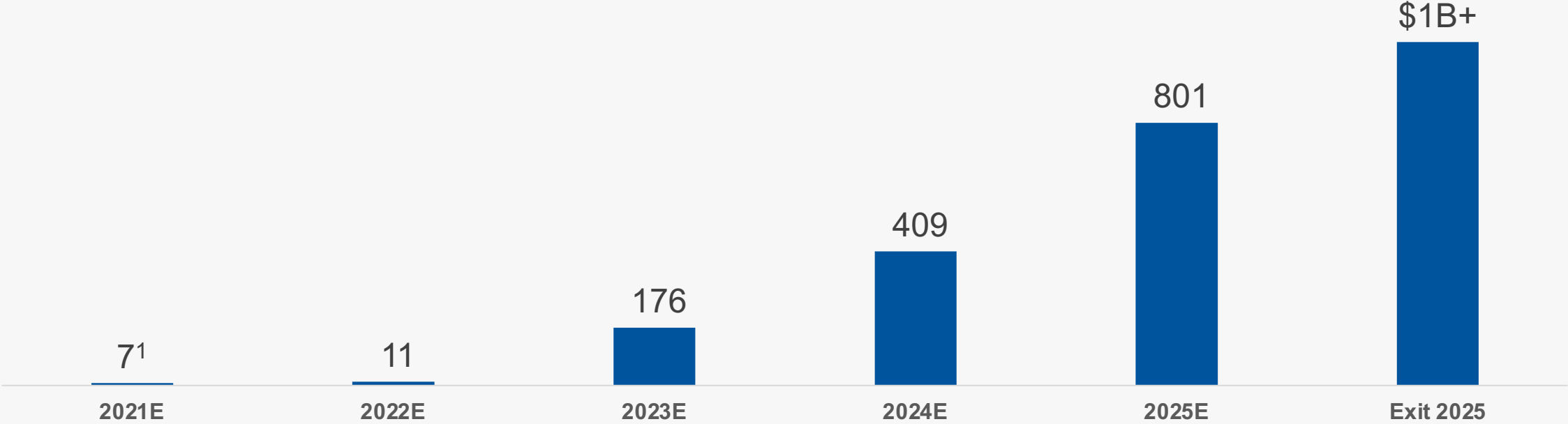
**Strategy to  
Win in \$75B  
Market**

**Design  
Wins with  
Market  
Leaders**



# Financial Model - Revenue

## Revenue



Fab-1

2023 Expands to More Products/Customers

Fab-2

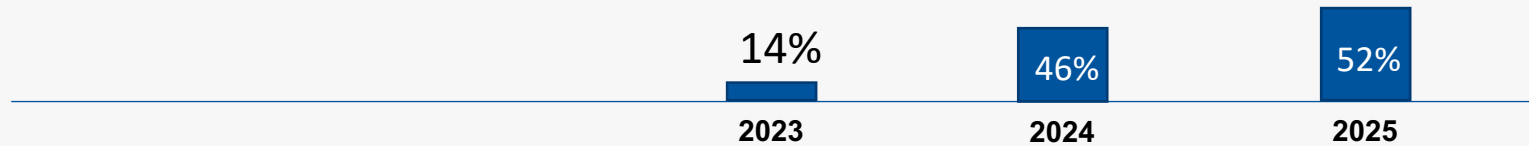
Larger Cells (Higher ASPs)

<sup>1</sup> NRE



# Financial Model - Margins

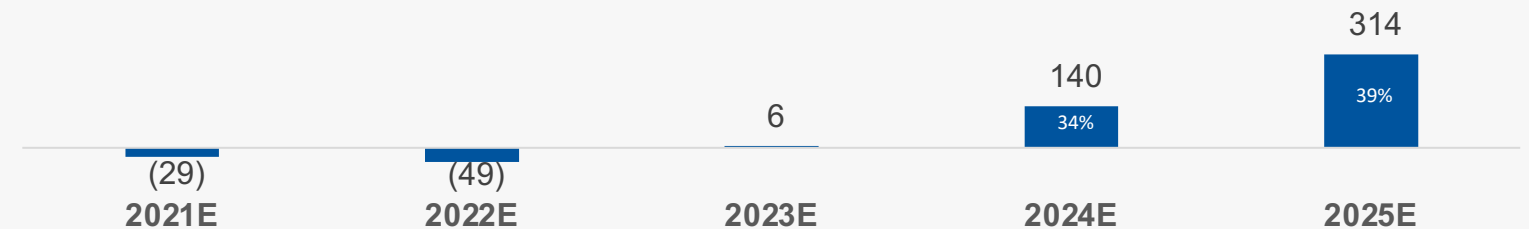
## Gross Margin %



## Operating Profit



## EBITDA



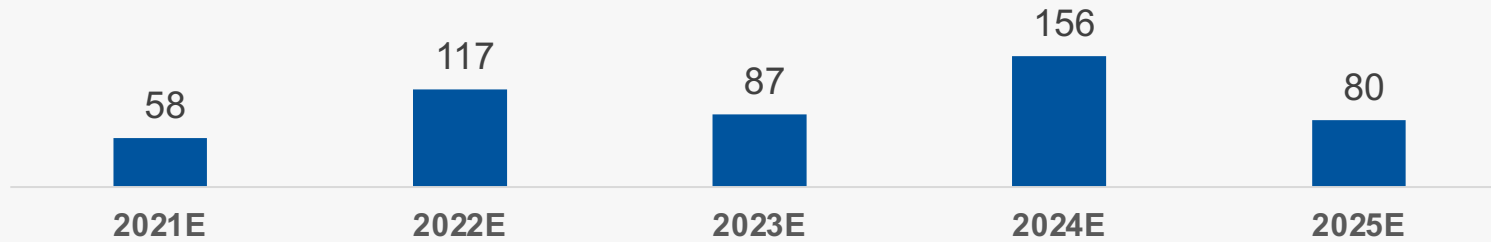
## Commentary

**Premium margin model driven by:**

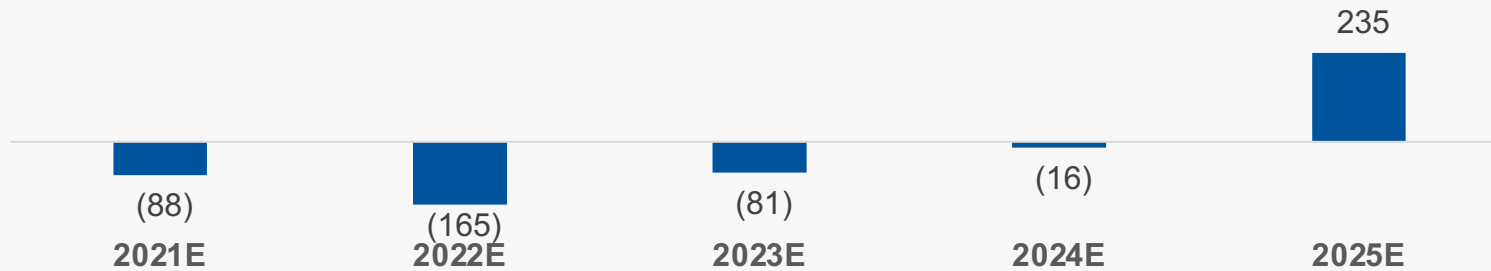
- **Focus on premium markets with higher \$/Wh**
- **Energy density advantages result in corresponding \$/Wh cost advantage**
- **Efficient OpEx profile (20% of revenue 2024-2025)**

# Financial Model - Cash

## CapEx



## Free Cash Flow



## Cash Flow Trough



## Commentary

### Fully-Funded Plan

- **\$327M needed to bring Fab-1 and Fab-2 to \$1B revenue run-rate.**
- **Strong 2025 FCF**
- **Multiple financing options available if need for additional capacity arises.**

# Key Financial Messages

**\$1B+  
Revenue  
Run Rate  
Exiting 2025**

**Attractive  
Margin  
Profile**

**Multiple  
Options to  
Fund  
Growth**